KOCHI METRO RAIL LTD

QUERIES AND CLARIFICATIONS

Request For Proposal (RFP) for "Appointment of Consultant for common smart card ticketing solution, Kochi"

Tender reference No. KOCHI UMTA/CY/CTS/2014/01.

SI.No.	Page No.	Section/Cla	RFP Clause	Query	Clarifications by KMRL
1	3	use No. 1.7.1	Not Mentioned	What currency can we bid and invoice in? We have requested for the currency used for this Project to be USD or GBP.	INR. All contract payments will be made by INR only.
2	7	2.2.2.A 3,4,5		Request work orders or contract agreement. Both these are subject to NDA's with the client, which means that we cannot disclose them to third parties. Can we provide them with a referee for each specified case study, i.e. TfL and Amex?	Please ref. Addendum-2
3	7	2.2.3		We can provide the KMRL and UMTA with audited accounts and certificates from our Chartered Accountants for each of the last three years, but these do not specify the fees received in each of the Eligible Assignments. These are subject to the same NDAs as above. Will the above references suffice?	Please ref. Addendum-2
4	9	2.3.3f		We are actively working with International and local payment schemes on solutions to support the use of their EMV compliant products at the Fare Gate. The consultants we assign to this project, if successful may have been part of the team advising these clients and authoring some of their specifications. However at the time of submission of the proposal they will not be working with any Issuers of those products in India. We expect these and similar projects inside and outside India to continues throughout the period of the assignment Does this represent a Conflict of Interest as defined by this clause?	The key personnel assigned for this project shall not undertake any assignment with any entity which may be engaged by the authority for the objectives specified in the RFP.
5	11	2.6		What documentation is available for the KMRL and UMTA to share with us? Can we see them electronically or when we visit the client later this month.	Requisite documents will be shared with the successful applicant only.
6	19	2.16.6		States that we should use the forms specified in the RFP and contained within Appendix I & II. Can we either receive them in Microsoft Word format or reformat them ourselves? States that we cannot attach documents such as Annual Statements – how do we comply with 2.2.2.A,2 and 2.2.3?	YES. Should use the forms under Appendix-I & II. You may reformat. PDF will supercede in case of discrepancy. Please ref. Addendum-2.
7	24,25, 26	3.15		They request LOI, LOA, WO, Agreement and Client Certificates All of which are subject to NDA's with the client, which means that we cannot disclose them to third parties. Can we provide them with a referee for each specified case study, i.e. TfL and Amex? What is a Client Certificate?	Please ref. Addendum-2.
8	32	6.3		Please confirm that this clause applies only to the current RFP and does not cover any other activities between the two parties, including the delivery of the project. We assume that the latter will be covered by a separate legal contract.	The clause 6.3 is self explanatory and pertains to this RFP.
9	36	1.3		Please confirm that the chosen consultancy would be engaged to assist with the phases up to and including implementation, but the consultancy is not expected to actually do the implementation.	Please ref. Addendum-2, Revised ToR. The engagement is till completion of deliverables. However provision for post completion consultations are incorporated in the Financial proposal.
10	36	1.5		For the Smart Card Ticketing solution to adopt open standards for interface to enable AFC to integrate with it seamlessly – we understand the intention for this, but this will be relevant if the business case justifies it therefore to be confirmed at the end of Phase1 and 2.	NO. KMRL has decided to adopt open standards for CSTS. The business case will be built on this basic foundation.
11	37	2.1		Can KMRL or UMTA issue EMV compliant cards? If yes, does this project include a review of local regulations and support of their application for the relevant licences? If not does it include the selection of partners who will co-brand or issue cards on their behalf. Alternatively please confirm if we take both of them outside the scope of the proposal.	NO. The cards would be issued by Financial Institution using their own CCH. The consultant would assist KMRL to select a FI for implementa on of CSTS.

		2 2426	I	on support the development of the Towns of Defended in the Development	NO The colocted exellent
12	39	2.3A26	For Pr would manag They s Levels and de	roposal, however as we are not experts in the Indian legal system, we dexpect UMTA and KMRL to be responsible for the issuance and agement of the RFP. should provide, as a minimum, Draft Conditions of Contract, Service s, Bidder Instructions and Bid Formats, Bid Evaluation methodology letailed criteria. They should also manage the bid process and be the epoint of contact with the prospective Vendors.	NO. The selected applicant shall be responsible for entire RFP documentation, in consultation with KMRL. You may refer to RFP clause 2.1.1 and addendum-2, in respect of applicant. Please ref. Revised ToR, clause 2.5-A2. The Bid process would be managed by KMRL/ UMTA. But the consultant will have to assist KMRL/UMTA in all stages of bidding process, till finalization of FI.
13	39	2.3A3 3		r the scope of this RFP we are only able to support the response to idder's technical queries.	same as above RFP has provisioned adeqaute scope for enhancing capabilities of Applicant. Ref. clause 2.1.1 of RFP.
14	40	3	high le those projec	section defines a 22 week project to select and appoint Vendors . The level plan in Section 1.3 (page 36) implies that conversations with e Vendors (Stakeholders) will not start until after week 22 of the ct. e confirm which of the above is correct?	Both are correct. Please ref. to adendum-2. The major role of the consultant would be over in 22 weeks once the vendor is selected. Further dates are w.r.t deliverables of the Vendor (FI).
15	41	3	the co KMRL Clause during Please	chedule for Completion of Tasks states that "The scope of services of consultant could be extended to provide implementation support to and other transit operators in Greater Kochi area". e 2.1 (page 38) states that the Consultant's services will be required g Phase 4: Implementation Monitoring. e confirm which is correct, i.e. does the proposal finish at the end of e 3: RFP and Service Provider Selection	Please ref. Addendum-2. The engagement is till completion of Phase -3 deliverables. However provision for post completion consultations are incorporated in the Financial proposal.
16	41	4	We wi reserv We ha high a requir propo	vill complete the majority of the work in its offices in Guildford, UK. vill attend the KMRL and UMTA's office to attend key meetings, but we ve the right to attend the majority of meetings by conference call. ave engaged in various international projects and to keep efficiency and client cost down have chosen to attend on-site meetings when red and agreed with the Client Project Manager. We can share our osal of on-site Visit schedule if required. onfirm this is workable with UMTA and KMRL.	The RFP envisages certain minimum on-site person months to accomplish the assignment and also to create a level playing field in the financial proposal. Without diluting the above min. requirements, meetings could be done by conference calls as and when required.
17	42	55.1 Sl.No.3	as Exp contro	experience required for Metro /Urban Transit Domain Expert is stated perience of metro rail systems ad packages i.e Rolling Stock, Train ol & signalling. e can you confirm the relevance of this skill set for this project.	Please ref. to the Phase-3 deliverables under, clause 2.5, Schedule-1, of Revised ToR. The person is expected to study the AFC system of KMRL.
18	43	55.1 Sl.No.4	of 2 Pi We wo	ct Management consultant – there is a resource requirement stated Project Management Consultants. Yould propose we only require one Project Management Consultant is Project dvise	OK. Agreed. Please ref. to Addendum-2.

19	43	7.1	What are the criteria against which the Completion Certificate will or will not be awarded? This clause refers to 60 days after the "Selection of the Agency". Is the Agency the Selected Bidder referred to in Clause 2.3.6? What happens if no Bidder/Agency is chosen? What happens if it takes more than the year allowed in Clause 2.4 of the Form of Agreement (Page 53)?	Pl. ref. to Addendum-2. The agency means Service provider for CSTS (FI). It will be re-tendered. Clause 2.4 is self explanatory. Further ref. to clause 2.6, form of agreement.
20	53	2.4	Please define whom the term "Agency" is referring to in this clause. We assume it is vendor. Pls confirm	Yes. It refers to the entity selected for issuance of smart cards (FI).
21	66	6.3	Defines a Payment Schedule linked to incorrect clauses in the TOR. (Clauses 4,5.2 till 5.7 and 10) Please can you provide the correct clause numbers?	Corrected. Pl. ref. Addendum-2.
22	66	6.3.a.1	Stated that stage payments cannot be made until the work linked to the previous stage is satisfactorily completed. The schedule in section 3 of the TOR (page 40) implies that the first two stages (Business model and Project Planning) can be run in parallel. How will this impact the staged payments? Can we still invoice for Stage 2 if Stage 1 is still incomplete?	YES. YES. Corrections are made. Pl. ref. to Addendum-2.
23	67	6.3 d	States penalty for late payment by the contractor in case of excess payment. We would like to recommend that a similar clause be added for late payments by the KMRL and UMTA as well. Pls confirm	NO.
24	76	Annex 6	Note 2 states that Consultant should finalise its report three weeks after submission of the report, provided that the KMRL and UMTA has provided no comments. Clause 7.1 of the TOR, (page 43) gives the KMRL and UMTA 60 days to make changes. Please confirm which clause applies at which stage of the project. Please also confirm if the mentioned days are working days or calendar days?	Note -2 is in respect of comments from Authority to finalize the reports. Clause 7.1 is in respect of approval of final deliverables by the authority. 'Day' refer to calender days.
25		Appendix III	List of Bid Specific Clauses is missing	Deleted. Ref: Amendment-2.
26	26,63	Appendix IV 2.26 Indemnity, Schedule 2- 3.11 Accuracy of Documents	List of Project Specific Clauses is missing Consultant wishes to clarify that, the indemnity procedure shall be as follows:, please validate the understanding: If a third party claims that an unaltered Consultant manufactured product provided to Authority infringes that party's patent or copyright, Consultant will defend Authority against that claim at Consultant's expense and pay all costs, damages and attorney's fees that a court finally awards. Authority shall provide Consultant with prompt notice of such claim and allow Consultant to control the defense of such claim.	The referred clauses in RFP fairly covers the requirements of KMRL. The query could be one of the aspect.
28	26	2.28 Execution of Agreement	Consultant wishes to clarify that, the execution of the Agreement shall be on mutually agreed terms.	No deviation in the agreement is permitted before execution.
29	50	1.1.2	Consultant wishes to clarify that, in the event of any conflict between the terms of the document, Consultant's proposal shall take precedence over all other documents.	The clause 1.1.2 refers to priority of documents. Proposal is not accepted.
30		1.4 Governing law and jurisdiction	Consultant wishes modify the clause as follows: This Agreement shall be construed and interpreted in accordance with and governed by the laws of India, and the courts at Bangalore shall have exclusive supervisory jurisdiction over matters arising out of or relating to this Agreement.	Not Accepted. Please ref. clause 6.1 of RFP. The courts at Kochi shall have exclusive jurisdiction over matters arising out of or relating to this Agreement.
31		1.8 Location	Consultant wishes to state that, the locations shall be mutually agreed by the parties	Location means Office of Authority located at Kochi.

	2.3	The Consultant wishes to clarify that the principle of	No Change from the
	Termination	termination should be as follows, request the Authority to	conditions of RFP. The
	of	validate the same: either party may terminate the contract, with	concernes raised are fairly
	Agreement	thirty days prior written notice, if the other party has committed	addressed.
	for failure		addressed.
		a material breach of the contract and if such breach has not	
	to	been cured during the notice period. Authority shall pay	
	commence	Consultant for all products and services provided up to the	
32	Services,	effective date of termination.	
52	2.8	Consultant agrees to retain 2.9 Termination of Agreement subsection	
	Suspension	(f) and (b). Consultant requests to replace 60 days under	
	of	sub section (f) with 30 days	
	Agreement,		
	2.9		
	Termination		
	of		
	Agreement		
	2.9.4	Consultant wishes to remove subsection (iii)	No Change from the
		Consultant wishes to remove subsection (iii)	-
	Cessation of		conditions of RFP.
33	rights and		
	obligations		
	246		
	3.1.3	Consultant shall perform the Services in accordance with the	No Change from the
	Applicable	Applicable Laws that are applicable to it as a provider of	conditions.
34	Laws	information technology services and shall take all practicable	
34		steps to ensure that any Sub-Consultant, as well as the	
		Personnel and agents of the Consultant and any Sub-	
		Consultant, comply with the Applicable Laws	
	3.3	Consultant wishes to clarify that, this confidentiality clause	No Change from the
	Confidential	shall be mutual as Consultant also will share Consultant's	conditions.
	ity	Confidential Information. The Confidential information shall	
	ity	be marked and or identified as confidential at the time of	
25		disclosure by the disclosing party. The confidentiality	
35		obligation of the parties shall be for a period of two years from	
		the initial date of disclosure of Confidential Information.	
		Confidential Information shall not include information that is	
		independently developed by recipient or is already in the	
		possession of the recipient. Each party shall comply with the	
		applicable export and import laws and regulations.	
	3.4 Liability	The Consultant wishes to clarify that the liability of Consultant	No Change from the
	of	shall be as follows:	conditions of RFP.
	the	Notwithstanding anything stated to the contrary in the	
	Consultant	Agreement, regardless of the nature of claim, Consultant's	
		aggregate liability for direct damages under this Contract	
		(including for negligence, wilful misconduct) shall not exceed	
		the charges paid by AUTHORITY to Consultant for the	
36		individual product or service that is the subject of claim(if	
		recurring, twelve months charges apply). This limit shall not	
		apply to damages for bodily injury (including death) and	
		damage to real property and tangible personal property for	
		which Consultant is legally liable. Further, for the avoidance of	
		doubt, the Consultant shall in no event be liable for indirect,	
		consequential, incidental or special damages, loss of/damage to,	
		data and third party claims, even if Consultant has been advised	
		of possibility of such damages.	
	3.5	Consultant wishes to remove this clause	No Change from the
	Accounting,		conditions of RFP.
	inspection		
37	and		
	auditing		
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To be property of the proper			by the		Effective Date of this Agreement.	
To be property of the proper			Consultant		Consultant or third parties will own the copyright in all	
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1.5.1 The Proposals should be adversely affected by Authority's failure to perform the conditions of RFP.			leave, etc.			
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42	41					
42 9.4 Arbitration Arbitration Consultant request to replace "Kochi" with "Bangalore". No Change from the conditions of RFP.			Penalties			
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		2.2.3	The Applicant shall enclose with its Proposal, certificate(s) from its	We request that the bidder may be permitted to submit a certificate	Ref: Addendem-2.
			Statutory Auditors stating its total	from Company Secretary/ Chartered	
			revenues from professional fees	Accountant/ Authorised signatory	
			during each of the past three inancial	for the purpose of this clause	
			years and the fee received in respect		
			of each of the Eligible Assignments		
47	7		specified in the Proposal. In the		
			event that the		
			Applicant does not have a statutory		
			auditor, it shall provide the requisite		
			certificate(s) from		
			the firm of Chartered Accountants		
			that ordinarily audits the annual		
			accounts of the Applicant.		
		2.2	Conditions of eligibility:	We request that this requirement	Ref: Addendem-2.
			Average Turnover of the Applicant	may be reduced to 150 crores for	
			from	the previous three consecutive	
			consultancy services should be at	financial years	
48	6		least		
			Rs.250 Crore for previous three		
			consecutive		
			financial years - 2011, 2012 and 2013.		
		2.2.2 A 1	Documentary evidence for	It is requested that a certificate from	Ref: Addendem-2.
49	6		consultancy related turnover	statutory auditor/company secretary	
49	О			may be considered for the purpose	
				of this clause.	
		2.2.2 A	Project Experiences	We presume that global	Ref: Addendem-2.
50	7			experiences will be acceptable for	
30	,			the purpose of establishing the	
				eligibility. Kindly confirm	
		2.2.2 A	Documentary evidence for project	Since some of projects may have	Ref: Addendem-2.
			experiences	restrictions on sharing the project	
				information, we request that a selfcertificate	
51	7			from the authorized	
-				signatory may be accepted as a	
				proof of the assignment. The RFP	
				already provides for verification by	
			- 1 . 1 . 1 . 1 . 1 . 1 . 1 . 1 . 1 . 1	KMRC anytime.	
				· ·	No change from the RFP
			Personnel have been included;	on date of bid submission. These resources might not be available at	conditions.
52	16			the time of project kick off as the start date is not committed and not	
				known. However bidder will provide same or better resources in terms of	
				qualifications and experience in case the replacement is called for. Please confirm.	
			T 1 : 1		h. l. f. il 050
			Technical proposal – (h) the CVs shall	We request that this undertaking if at all required shall be provided by the	No change from the RFP
F.2	16		contain an undertaking from the	company about the availability of the key personnel for the duration and	conditions.
53	16		respective Key Personnel about	not the individuals as a practice.	
			his/her availability for the duration specified in the RFP;		
		2.14.2	the CVs have been recently signed	As the resources are located at different geographic locations, it is	Ref: Addendem-2.
		2.14.2	and dated, in blue ink by the	requested that the authorized signatory may be allowed to sign on	ner. Audenuent-2.
			respective Personnel and	behalf of the resources on their respective CVs.	
54	16		countersigned by the Applicant.	benan of the resources on their respective evs.	
54	10		Photocopy or unsigned /		
			countersigned CVs shall be rejected;		
			3 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 -		
		2.15.2	The Financial Proposal shall take into	Based on our experience, we shall request that the financial proposal	No change from the RFP
		2.13.2	account all expenses and tax	be submitted exclusive of taxes and the taxes shall be levied as per the	conditions.
			liabilities. For the avoidance of	applicable tax regime at the time of raising the invoice.	
			doubt, it is clarified that all taxes shall	The state of the s	
			be deemed to be included in the		
55	18		costs shown under different items of		
			the Financial Proposal. Further, all		
			payments shall be subject to		
			deduction of taxes at source as per		
			Applicable Laws.		
			Key Dates & Deliverables – The	Phase 2 is named as Strategic Approach & Business Case while on page 38,	Ref: Addendem-2.
			activities and deliverables schedule	phase 2 is stated as Planing & Solution design and similarly the phase and	
			depicted in the table	activities A1, A2, A3 are not aligned. There is no mention of activity A4 in	
56	40		does not match the services	the services on page 38 7 39.	
			parameters indicated on page 38 &		
			39.		

			Schedule for Completion of Tasks:	We will furnish the person month rate schedule as required for providing	No change from the RFP
57	40,41		The firms resources will be required for works as defined in resource requirement of 22 weeks. The scope of services of the consultant could be extended to provide implementation support to KMRL and other transit perators in Greater Kochi area as per the person month rate schedule of the consultant finalized through this RFP process.	on going support. As these are key resources and rare skill sets, these resources might be deployed on other projects subsequently. Hence we would request that the key personnel deployed on the project initially might not be available for the support phase.	conditions.
58	76		Payment Schedule: 1. The above payments shall be made to the Consultant provided that the payments to be made at any time shall not exceed the amount certified by the	The statement is incomplete and ambiguous.Please Clarify	Ref: Addendem-2.
59	66		Mode of billing and payment (c) The final payment under this Clause 6.3 shall be made only after the final Deliverable shall have been submitted by the consultant, followed by a request for issue of Completion Certificate to the Authority and the final deliverable is approved as satisfactory and a Completion Certificate issued by the Authority. The Services shall be deemed completed and finally accepted by the Authority and the final Deliverable shall be deemed approved by the Authority as satisfactory upon expiry of 60 (sixty) days after receipt of the final Deliverable unless the Authority, within such 60 (sixty) day period, gives written notice to the Consultant specifying in detail, the deficiencies in the Services. The Consultant shall thereupon promptly make any necessary corrections and/or additions, and upon completion of such corrections or	Please help bind the duration of the final payment release and the % value. This is open ended and ambiguous and does not provide clarity on the timeframe of the project completion timelines. We request that this shall be covered in the payment schedule and referred to in the milestones clearly.	Ref: Addendem-2.
60	5	2.1	Detailed description of the objectives, scope of services, Deliverables and other requirements relating to this Consultancy are specified in this RFP. In case an applicant firm possesses the requisite experience and capabilities required for undertaking the Consultancy, it may participate in the Selection Process either individually (the Sole Firm) or as lead member of a consortium of firms (the Lead Member) in response to this invitation. The term applicant (the Applicant) means the Sole Firm or the Lead Member, as the case may be. The manner in which the Proposal is required to be submitted, evaluated and accepted is explained in this RFP.	Please help with the role definition of each consortium partner and qualification parameters to be met by consortium partners to set a level playing field for all partners bidding for this project. Request clarity on the consortium contribution to qualification criteria for bidding.	No change from the RFP conditions.
61	7	2.2.2.A	The Applicant shall have xperience in EMV (Europay, Master Card and Visa) standards and Financial Institution based card payments in transport domain or any other open standards in card	This clause need to be considered as mentioned below: 1. We would request to consider the Open standard in card or EMV experience in general, irrespective of domain for this project. 2. Consider Experience in card payments in transport domain. Financial institution should be avoided at this stage and should not be considered as limiting factor.	Ref: Addendem-2.

			T	T	1
62	3	1.8		Request to increase the time for submission of performance security from "within 7 days of LOA" to "within 15 days of LOA"	Ref: Addendem-2.
63	7	2.2.3		Since the consultant is required to furnish the turnover for the last three financial years, disclosing the auditor's certificate specifying the fees received from each eligible assignment be exempted and alternatively Work order for the assignment be allowed. Please confirm	Ref: Addendem-2.
		2.8		Kindly include the following condition in the clause 2.8 of Agreement:	No change from the RFP conditions.
64	55			"It is agreed between the parties that in case this agreement is suspended due to reasons not attributable to the Consultant, in that event the Consultant shall be entitled for time extension and to receive payments for all the expenses and costs incurred by it during the period of such suspension from the client."	
65	60	3.3		"The Consultant, its Sub-Consultants and the Personnel of either of them shall not, either during the term or within five years after the expiration or termination of this Agreement". It is requested that following change in the clause be made - "These obligations shall be valid for a period of 3 years from the date of termination of this Agreement.	AGREED. Ref: Addendem-2.
		3.8		It is requested that following be added at the end of the referred clause:	No change from the RFP conditions.
66	62			"Notwithstanding the above, it is agreed that nothing contained herein above shall be applicable to Consultant's pre-existing materials (i.e Materials owned by the Consultant which were created and developed prior to this Agreement without direct reference to the deliverables under this Agreement) which may now be incorporated by the Consultant into the final deliverables/reports or the like, supplied to the Client hereunder in the course of delivering the Services pursuant to this Agreement. However, in the event any such pre-existing material is used in the deliverables/reports provided to the Client by the Consultant, the Consultant hereby agrees to grant the Client an irrevocable, transferable, non-exclusive, paid-up, royalty free and perpetual license to use, modify and copy such pre-existing material as it exists in the deliverable/ reports prepared by the Consultant as a part of this Agreement."	
67	68	7.2		We understand thatLiquidated Damages (LD) shall be applicable under circumstances mentioned in the clause 7.2.2. However, it is proposed that such LD should only be levied incase the faults/delay is caused due to reasons solely attributable to the Consultant. Further clause 7.3 should be deleted as applicability of LD should be a sole remedy available to the client. Please confirm.	No change from the RFP conditions.
68	83	Appendix - I, Form - 1		Kindly specify the title of the authority to which the Letter of Proposal to be addressed.	
69	88	Appendix - I, Form - 3		Kindly specify the title of the authority to which the Statement of Legal Capacity to be addressed.	Dy. General Manager (RS), Kochi Metro Rail Ltd.
70	101	Appendix - II, Form - 1		Kindly specify the title of the authority to which the Financial Proposal Covering Letter to be addressed.	
71	3	1.8	The Authority would endeavour to adhere to the following schedule: Submission of Performance Security-Within 7 days of LOA, Signing of Agreement-Within 7 days of LOA.	In line with industry practice, 14 days may be allowed for submission of Performance Security and Signing of Agreement.	Agreed. Ref. Addendum-2
72	21	2.21.3(f)	It does not contain any condition or qualification	In line with the standard practice, we normally attach our terms of business in our proposals which articluates the assumptions, approach to the consulting engagements we undertake, etc. Request you to kindly allow us to attach the same with the proposal.	No change from the RFP conditions. Please avoid anwanted documents /conditions.

73	23,63	2.26 and Agreement 3.8.3	Indemnity	Given such multiple indemnity exposure for the Consultant, we suggest the following points be clarified: Save for (i) a balanced third party IPR infringement indemnity; (ii) a balanced reciprocal indemnity for death/bodily injury and; (iii) an indemnity for damage to client's property, the Consultant is unable to provide other multiple indemnities in the manner as proposed in the RFP.We believe that either side will have full and adequate contractual / legal recourse to address the other situations, thereby avoiding the need for the other multiple indemnities that have been currently sought. The above three indemnities shall be subject to final judicial determination. These indemnities shall be contingent upon (a) the client promptly notifying the Consultant in writing of any claim which may give rise to a claim for indemnification under the relevant clause; (b) the Consultant being allowed to control the defence and settlement of such claim; and (c) client cooperating with all reasonable requests of the Consultant in defending or settling such claim. Specifically with reference to the IPR indemnity, this indemnity shall not apply to infringements caused by modifications to the work performed by the Consultant that are not made by the Consultant or that result from the client provided designs, specifications or other information or from combination of such work with products or services not provided by the Consultant.	conditions.
74	24	3.1.5	Technical Evaluation Criteria - Project Experince	The project involves significant amount of effort in preparation of RFP and Bid Process Management. The RFP also specifies that the scope of services of the consultant could be extended to provide project implementation support. With that in mind, we would request you to kindly include projects involving Program management in Govt/Public Sector. The marks for the experience across the categories may be as follows: 1. Experience in Projects with public transport sector - 10 marks 2. Experience in development and design of ticketing systems for transit domain - 10 marks 3. Experience in designing Smart Card and open loop payment ystems - 10 marks 4. Experience in Program management in Govt./Public Sector - 10 marks (Each project - 2 marks subject to a maximum of 5 projects for evaluation)	No change from the RFP conditions.
75	25	3.1.5	Technical Evaluation Criteria - Proposed Manpower	The project involves significant amount of effort in preparation of RFP and Bid Process Management. The RFP also specifies that the scope of services of the consultant could be extended to provide project implementation support. In addition, the RFP asks for two numbers of full-time resources as Project Management Consultant.With that in mind, we would request you to kindly consider increasing marks allocated to the Project Management Consultant. The revised marks allocated for the proposed manpower may be as follows: 1. Project Manager - 12 marks 2. E-Payments & AFC Specialist - 8 marks 3. Metro/Urban Transit Domain Expert - 8 marks 4. Project Management Consultant - 14 marks (7 marks for each proposed resource)	No change from the RFP conditions.
76	32	6.3	It shall be deemed that by submitting the Proposal, the Applicant agrees and releases the Authority, its employees, agents and advisers, irrevocably, unconditionally, fully and finally from any and all liability for claims, losses, damages, costs, expenses or liabilities in any way related to or arising from the exercise of any rights and/or performance of any obligations hereunder, pursuant hereto and/or in connection herewith and waives any and all rights and/or claims it may have in this respect, whether actual or contingent, whether present or future.	Section 73 of the Indian Contract Act provides that when a contract has been broken, the party who suffers by such breach is entitled to receive, from the party who has broken the contract, compensation for any loss or damage caused to him thereby, which naturally arose in the usual course of things from such breach. Additionally, further, our position on this point reflects the risk/reward balance which is no different from the local industry practice being followed today by other advisors operating in similar space. Hence, given that this clause of the RFP is contrary to applicable law, we suggest that this clause in the RFP be omitted.	No change from the RFP conditions.

77	56	2.9.1(a)	The Consultant fails to remedy any breach hereof or any failure in the performance of its obligations hereunder, as specified in a notice of suspension pursuant to Clause 2.8 hereinabove, within 15 (fifteen) days of receipt of such notice of suspension or within such further period as the Authority may have subsequently granted in writing;	We would request that an objective and consultative process should precede before the Client chooses to exercise its termination rights under this clause. To ensure that the clause is not interpreted in a subjective manner, a mechanism should be put in place to objectively capture service related defaults and allocate the accountability to an appropriate party in a transparent manner. A resonable cure period of 30 days should be provided for service related issues -upon termination, the Consultant should be paid for the services performed by the Consultant till the date of termination. Additionally, given our audit independence requirements, we would also require the right to terminate in circumstances where continued performance under this contract would breach our legal, professional or regulatory requirements.	No change from the RFP conditions.
78	57	2.9.5	Payment upon termination	In line with Standard Industry practice, we would request a structured acceptance process should be incorporated in the Contract such that our draft deliverables are evaluated in a timely manner by Client. There is a need to expressly document that the number of rounds for the procedure for attaining acceptance and iterations thereof for the Consultant's deliverables shall be limited to two rounds (the concept of deemed acceptance should also be built in). Thereafter, if the matter still remains unresolved, it shall be escalated to an empowered Steering Committee comprising of senior epresentatives from both sides.	No change from the RFP conditions.
79	60	Agreement 3.3	Confidentiality	All standard exclusions to confidentiality should be documented. Confidential Information needs to be shared on a strict need to know basis for the purposes relating to this project. Subject to confidentiality restrictions, the Consultant should be given a one-time approval to refer to this engagement for client citation purposes. Also, definite outer boundaries for the survival of confidentiality obligations need to be documented.	No change from the RFP conditions.
80	61	Agreement 3.	Liability of the consultant	Requesting clarification on the liability for the consultant: 1. The consultant's overall liability should be capped at an amount not exceeding one time the fees paid to the under this engagement without any exceptions and exclusions. 2. In no event should the consultant be liable or responsible for any consequential, incidental, indirect, punitive, exemplary or special damages of any nature whatsoever.	No change from the RFP conditions.
81	62	Agreement 3.8	Documents prepared by the Consultant to be property of the Authority	Requesting clarification on the IPR: Subject to payment in full of the professional fees for the relevant Deliverables, the final Study Reports or other material or graphic (collectively "Deliverables"), prepared by the Consultant for, and submitted to Client under this engagement shall belong to and remain the property of Client excluding the pre-existing intellectual property rights/ proprietary materials of the Consultant incorporated in the Deliverables which shall continue to belong to the Consultant. Specifically, with respect to our pre-existing IPR, we are agreeable to provide Client with a non-exclusive & non-transferable license to use the same (to the extent incorporated in the deliverables) for its internal use in connection with the services provided by us under this Agreement. Additionally, subject to its confidentiality obligations under the RFP, the consultant should also be allowed to use the general skills, knowledge, know-how etc. created during the course of this engagement for its subsequent engagements. Moreover, any third party licenses, necessary for the performance of the services, would need to be procured by the Client.	No change from the RFP conditions.
82	61,62,63	3.5 and 3.10	Clause 3.5 - Accounting Inspection & Audit Clause 3.10 - Providing access to Project Office and Personnel	The audit rights are widely worded. Due to client confidentiality & internal data policy reasons, we would be unable to provide such unqualified access to our systems, premises and records. That said, we are agreeable to a review by Client to the extent that it is: (i) restricted to providing access to Consultant's fees/invoicing related records relating to the services under this project; (ii) is carried out within 6 months of the expiry or termination of the agreement. The Consultant should not be expected to provide any information which may cause it to breach confidentiality vis-a-vis other parties. If an audit is contemplated to be conducted by an external/third party auditor, we would need such third party to sign an NDA with us (in a format suggested by us).	No change from the RFP conditions.

83	63	Agreement 3.9	Materials furnished by the Authority: Materials made available to the Consultant by the Authority shall be the property of the Authority and shall be marked accordingly. Upon termination or expiration of this Agreement, the Consultant shall furnish forthwith to the Authority, an inventory of such materials and shall dispose of such materials in accordance with the instructions of the Authority.	While we are ok to return hard copies of confidential information made available by client and/or delete or make reasonably inaccessible any electronic copies thereof - however we need to retain our internal working papers and central IT archives as per our organizational data policies. That said, we are ok to state that any retained copies of confidential information by us shall be maintained in confidence as per the terms of this agreement.	No change from the RFP conditions.
84	68	Agreement 7.2 &7.3	Agreement 7.2 - Liquidated Damages Agreement 7.3 - Penalty for deficiency in Services	In line with the Standard industry practice, standard tender qualifications strongly recommend towards having an objective process for determination of inter-se responsibilities for project delays - e.g. realistic and achievable timelines, 30 day notice period, steering committee, time bound acceptance process for draft deliverables, clear client dependencies to form part of the proposal/contract etc. Hence, would request you to modify the clause accordingly.	No change from the RFP conditions.
85	91	Form 5	Financial Capacity of the Applicant		No change from the RFP conditions.Ref to Addendum-2.
86		General	Third parties	We would request the Contract to specify that our deliverables are meant for your sole use and benefit; and that there would be no third party beneficiaries. Our deliverables should not be shared with third parties without our consent. Consistent with industry practice, we would look to you to keep us protected/reimbursed from third party claims arising out of the services, say claims which arise on us due to you sharing or deliverables with third parties. This is standard consulting/ Big 4 practice.	No change from the RFP conditions.